



INTRODUCTION

Over the next five years, we will continue working towards global peace, people-centred development and prosperity for all.

We will capitalise on our role in supporting multilateral frameworks to resolve global disputes and assist Africa in laying the foundations for a shared future.

The international relations arena has undergone rapid changes through globalisation. The natures of agreements, both political and economic, are complex and require countries to clearly articulate their foreign policy objectives and identify and forge relationships that will have positive geo-political impacts.

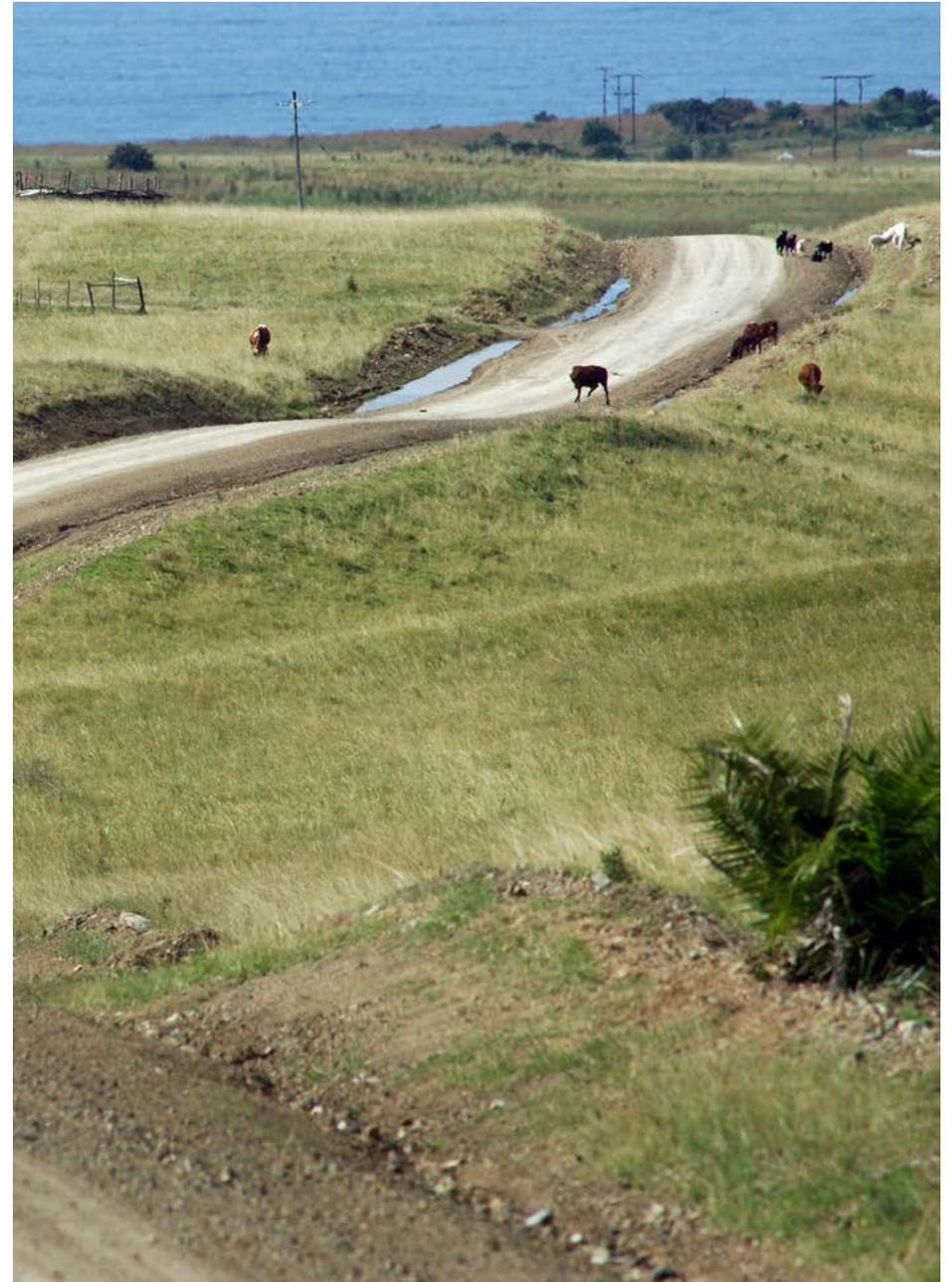
The number of missions and posted personnel is unsustainable. South Africa's defence force is not being appropriately equipped, resourced and trained to execute successful operations in support of South Africa's national security, national interest and foreign policy. There is a need for an effective and compulsory implementation of the Cabinet-approved Measures and Guidelines for Coordination of Foreign Policy to safeguard South Africa's international relations.

Policy uncertainty in this area is affecting the country's ability to be influential, and to implement policies and agreements in order to deepen integration and cooperation, particularly in the region and on the continent. The lack of a clear articulation of the country's national interest and its stance on economic diplomacy contributes to uncertainty, affecting investor confidence and accelerating the pace of inward direct investment.

Tourism as a growth driver

The NDP identifies tourism as a highly labour intensive industry which stimulates the development of small businesses and generates foreign direct investment and significant export earnings. The sector could create jobs for semi-skilled and unskilled workers in the short to long term, with a focus on villages, townships and small towns. Emphasis is placed on increasing the number of tourists entering South Africa and the amount spent; the availability of tourism infrastructure; positioning South Africa as a regional shopping and business centre; and ease of access by air and travel facilitation through favourable visa regimes. According to the World Travel & Tourism Council (WTTC), travel and tourism contributed R425 billion to the South Africa's economy, representing 8.6% of all economic activity in the country. Some 1.5 million jobs are generated by the sector. In terms of tourist arrivals, 10.2 million people visited our shores in 2019, spending in excess of R120 billion. Government aims to increase international tourist arrivals by 6% annually over the medium term.

To this end, the Department of Tourism will be implementing some reforms and programmes aimed at boosting South Africa as a premium tourist attraction. The visa regulations have been reviewed to support growth, for instance unabridged birth certificates are no longer a requirement for inbound travelling minors. Also, South Africa has waived visa requirement for over 80 countries, and the first phase of the country's new e-Visa system has now been deployed. Other pertinent programmes include the scaling up of the Tourism Safety Monitors Programme, in collaboration with the SAPS; implementation of incubation programmes, skilling and empowerment of youth and women to have a meaningful role in the economy. Government will launch the Tourism Equity Fund by the end of 2020.



Implementation Plan: A better Africa and world

OUTCOME INCREASED FOREIGN DIRECT INVESTMENT INTO SOUTH AFRICA							
Interventions	Resourcing (MTEF Budget Allocation)	Contribution by DFIs, SOEs and public entities	Investment, contribution and partnerships by the private sector, labour and civil society	Human capital, skills and technology requirements	Spatial planning reference and spatial action area in terms of the NSDF, PSDF and SDF	Provincial and district municipality	Lead and contributing departments
Source investment (FDI) for the identified sectors in the South African economy	R10.2 billion over MTEF	DIRCO, DTIC, other entities	Not applicable		International	Not applicable	DTIC, NT, DIRCO
Facilitate exports through the Export Marketing and Investment Assistance Scheme (EMIA) fund		DIRCO	Not applicable		International: as per National Export Strategy	Not applicable	DTIC, DIRCO
Develop and implement a destination brand strategy to promote SA as a preferred tourism destination		SA Tourism Brand SA SAA and DIRCO			International: as per National Export Strategy	Not applicable	Tourism
Implementation of the detailed Implementation plans for prioritised project of the Indicative Strategic Development Plan (RISDP)	R247.5 million SADC membership over MTEF R1.021 billion over MTEF	Not applicable	Not applicable		Regional	Not applicable	DTIC
Implementation of AfCFTA and other trade agreements in order to grow intra-Africa trade	R338.2 million over MTEF	Not applicable	Not applicable		Continental All African countries that Ratified the AfCFTA	Not applicable	DTIC, DIRCO
Contribute to the Implementation of identified Agenda 2063 flagship projects					The AU is currently revising the plan which will only be tabled at the AU Summit in February 2020		DIRCO, partner departments
South Africa's obligations towards the UN, AU and the SADC including the institutions hosted in South Africa (PAP, NEPAD, APRM, AFCONE, PAUSSI) and Trans Frontier Conservation Areas (TFCAs) (payments) honoured	R600.7 million UN membership over MTEF R1.121 billion over MTEF	Not applicable	Not applicable		Global, continental and regional multilateral institutions	Not applicable	DIRCO, partner departments

OUTCOME INCREASED FOREIGN DIRECT INVESTMENT INTO SOUTH AFRICA							
Interventions	Resourcing (MTEF Budget Allocation)	Contribution by DFIs, SOEs and public entities	Investment, contribution and partnerships by the private sector, labour and civil society	Human capital, skills and technology requirements	Spatial planning reference and spatial action area in terms of the NSDF, PSDF and SDF	Provincial and district municipality	Lead and contributing departments
Dedicate resources to support our increased continental and global responsibilities	R800 million per annum						DIRCO
Domestic outstanding socioeconomic standards ratified							DIRCO
Advance South Africa's national interest and safeguard South Africa's national positions within all international engagements and promote an equitable rules-based multilateral system	Budget allocations per individual departments			Human, capital skills and technology available per individual departments	Global, continental and regional multilateral institutions		DIRCO
Promote regional, global integration, and improve peace, security and stability on the continent	R338.2 million over MTEF	Not applicable	Not applicable		Continental	Not applicable	DIRCO & partner departments
Ensure compliance to international protocol and commitments	Budget allocation per individual department				Global and continental		DIRCO
Deploy the SANDF for AU/ UN Peace Missions Deploy the SANDF to combat maritime crime and piracy Deploy the SANDF resources, on request, for search and rescue operations and humanitarian assistance	Subject to availability of resources				Regional/continental		DOD

Monitoring Framework: A better Africa and world

2024 IMPACT: A BETTER SOUTH AFRICA								
Outcome	Indicator	Baseline	Target	Interventions	Indicators	Baseline	Targets	Lead and contributing departments
Increased FDI	Increased FDI into South Africa	R481.1 billion in 2018/19	R1.4 trillion FDI over 2019-2024 MTSF	Source investment for the identified sectors in the South African economy	Increased FDI into South Africa	R481.1 billion	R1.2 trillion FDI	DTIC, NT, DIRCO, partner departments
Increased and diversified exports resulted/ contributed to an export orientated economy	Percentage increase of exports in identified sectors	R1.246 trillion (2018)	R22 billion over 2019-2024 MTSF	Facilitate exports through the Export Marketing Investment Assistance (EMIA) Fund	Increase the value of exports facilitated through the EMIA fund: - Value of exports facilitated through the EMIA fund, which are in sectors and destinations targeted for diversification - Value of exports facilitated through the EMIA fund, which are in sectors and new markets targeted	R22.011 billion	R3 billion annually	DTIC, DIRCO, partner departments
							As per revised Integrated National Export Strategy (pending)	DTIC
Growth in tourism sector resulting in economic growth	Percentage growth in tourism sector as a share of GDP	8.9% of GDP total (2018) and 8% growth since 2014 tourist arrivals	9.9% of GDP total (2018)	Develop and implement a destination brand strategy to promote South Africa as a preferred tourism destination	Brand Strength Index	38.8	44.7	DIRCO and Tourism
	Percentage increase in the value of international tourist spend	R120 billion	Increase the value of international tourist spend with 4% each year		Percentage increase in the value of international tourist spend	R120 billion	Increase the value of international tourist spend with 4% each year	Tourism
					Promote South Africa as a preferred tourism destination			10.23 million international tourists in 2019

2024 IMPACT: A BETTER SOUTH AFRICA								
Outcome	Indicator	Baseline	Target	Interventions	Indicators	Baseline	Targets	Lead and contributing departments
2024 IMPACT: A BETTER SOUTH AFRICA AND BETTER REGION								
Increased regional integration and trade	Regional Integration Index	531 (SADC)	631	Implementation of the detailed Implementation Plans for prioritised project of the Regional Indicative Strategic Development Plan (RISDP)	Percentage of prioritised projects of the Regional Indicative Strategic Development Plan (RISDP) implemented	Revision of RISDP completed. Detailed implementation plans for project and initiation of prioritised projects outstanding	20%	DIRCO
Increased intra- Africa trade	Percentage increase in export to the rest of the Continent	Intra-Africa export 26% and import 12% of SA trade in 2018		Implementation of the AfCFTA and other trade agreements in order to grow intra-Africa trade	Percentage tariffs progressively eliminated over five years following the finalisation of the schedule of tariff concessions with negotiating parties in 2020	0%	50%	DTIC
	Percentage increase in imports from the rest of the Continent	Import 12% of SA trade in 2018		Growth of intra-Africa trade through the implementation of the African Continental Free Trade Agreement (AfCFTA) and other trade agreements.	Framework for trade in services in priority sectors established	Trade in services framework agreement largely concluded	Establish a framework for trade in services in priority sectors through the finalisation of the schedules of specific commitments on trade in services	DTIC, DIRCO
Agenda 2030 and Agenda 2063	Agenda 2063 programmes			Contribute to the implementation of identified Agenda 2063 Flagship Projects	Progress of agreed partnership outcomes monitored.	100% of partnerships convened with outcomes aligned to Agenda 2063	Agenda 2063 and African flagship programmes prioritised in all South Africa's inputs to all African and AU official's strategic partnerships	DIRCO, partner departments

2024 IMPACT: A BETTER SOUTH AFRICA

Outcome	Indicator	Baseline	Target	Interventions	Indicators	Baseline	Targets	Lead and contributing departments
---------	-----------	----------	--------	---------------	------------	----------	---------	-----------------------------------

2024 IMPACT: A BETTER SOUTH AFRICA AND BETTER REGION

				South Africa's obligations towards UN, SADC and the AU including the institutions hosted in South Africa (PAP, NEPAD, APRM, AFCONE, PAUSSI) and TFCA's (payments) honoured	Country obligation to SADC and AU fulfilled	New indicator	90% of obligations fulfilled	DIRCO and partner departments
				Dedicate resources to support increased continental and global responsibilities	Payment of South African contributions to international organisations in full and on time	New indicator	South Africa's participation in international organisations to advance national interest secured	DIRCO
				Domestic outstanding socio economic standards ratified	% standards domesticated	New indicator	80%	DIRCO and partner departments
Equitable multilateral institutions and enhanced global governance				Advance South Africa's national interest and safeguard South Africa's national positions within all international engagements and promote an equitable rules-based multilateral system	South Africa's National Interest Framework developed	South Africa's National Interest Framework	South Africa's National Interest Framework developed by March 2022	DIRCO

2024 IMPACT: PEACEFUL AND SECURE CONTINENT								
Outcome	Indicator	Baseline	Target	Interventions	Indicators	Baseline	Targets	Lead and contributing departments
Increased regional and global integration	Percentage increase in regional and global integration	New indicator	100% compliance	Promote regional, global integration, and improve peace, security and stability on the Continent	Compliance with international commitments (where commitment refers to military, humanitarian, environmental and any other)	100% compliance	100% compliance with all international commitments and requests for external missions (including political and diplomatic initiatives) in pursuit of regional, continental and international stability	DIRCO, Partner departments
International protocols and commitments achieved	Percentage compliance with international protocols and commitments	2 265 international agreements (1 943 bilateral and 322 multilaterals)	100% compliance	Ensure compliance to international protocol and commitments	Compliance with international protocols and commitments	100% compliance	100% compliance with all international protocols and commitments	DIRCO
Improved peace, security and stability on the Continent	Percentage compliance with external peace support operations, rescue operations and humanitarian assistance operations	New indicator	100% compliance	<p>Deploy the SANDF for AU/UN Peace missions</p> <p>Deploy the SANDF to combat maritime crime and piracy</p> <p>Deploy SANDF resources, on request, for search and rescue operations and humanitarian assistance</p>	<p>Percentage compliance with external peace missions, rescue operations and humanitarian assistance operations</p> <p>Countries assisted with: - Development assistance - Humanitarian assistance</p>	100% compliance	All missions aligned with inter-departmental processes, to consider, plan and execute external peace support operations, rescue operations and humanitarian assistance operations within available South African resources.	DoD

CROSS-CUTTING FOCUS AREAS

WOMEN

YOUTH

PEOPLE WITH DISABILITIES

Implementation Plan: Gender equality, youth and disability agenda strengthened within multilateral institutions

GENDER EQUALITY, YOUTH AND DISABILITY AGENDA STRENGTHENED WITHIN MULTILATERAL INSTITUTIONS							
Interventions	Resourcing (MTEF Budget Allocation)	Contribution by DFIs, SOEs and public entities	Investment, contribution and partnerships by the private sector, labour and civil society	Human capital, skills and technology requirements	Spatial planning reference and spatial action area in terms of the NSDF, PSDF and SDF	Provincial and district municipality	Lead and contributing departments
Advance and comply with Gender, Youth and Disability obligations in UN, AU, SADC, Common Wealth, IORA, BRICS including the institutions hosted in South Africa (NEPAD, APRM, PAWO)		DWYPD will engage with all relevant stakeholders	DWYPD in partnership with women's organisations and other relevant stakeholders.	DWYPD will coordinate with relevant departments, civil society organisations and other entities	Not applicable	Not applicable	DWYPD, DIRCO

Monitoring Framework: Gender equality, youth and disability agenda strengthened within multilateral institutions

2024 IMPACT: A BETTER AFRICA AND WORLD FOR ALL WOMEN, GIRLS, YOUTH AND PERSONS WITH DISABILITIES								
Outcome	Indicator	Baseline	Target	Interventions	Indicators	Baseline	Targets	Lead and contributing departments
Women, youth and disability empowerment and gender equality advanced through multilateral forums and engagements and compliance	Country ranking	19th ranking for South Africa in global parity (WEF Global Gender Gap Report 2018)	Top 10 ranking by 2024	Advance and comply with Gender, Youth and Disability obligations in UN, AU, SADC, Common Wealth, IORA, BRICS including the institutions hosted in South Africa (NEPAD, APRM, PAWO)	Multilateral engagements and treaty reports	80%	100% compliance	DWYPD DIRCO